

**Principal's Written Report
Queen's University Senate
January 21, 2014**

Government Update

Provincial:

- Many people were kept busy in the weeks leading up to the holiday break, working towards the December 20th deadline the Ministry of Training, Colleges and Universities imposed for revised mandate statements. In addition to the recently released Differentiation Framework, the provincial government has made a number of other announcements affecting universities, including:
 - **Satellite campuses:** On December 20th, the Ministry of Training, Colleges and Universities released their policy framework regarding both the major expansion of existing campuses and the establishment of new campuses. In May 2011, then-Minister John Milloy announced the government's plans to introduce a competitive process to manage future large scale expansion plans by colleges and universities. Since then, institutions and municipalities have been jockeying for position in advance of the formal decision-making. Over the past two and a half years, a number of municipalities have made requests for us to entertain the idea of setting up a Queen's satellite campus in their locale. Each request has been respectfully turned down. A full satellite campus (apart from the BISC at Herstmonceux) is not an ambition outlined in either the Academic Plan or the Strategic Research Plan. Therefore, it is not reflected in our proposed mandate statement, nor in our strategic framework. The government's new policy framework includes a new Cabinet level approval process that will affect colleges and universities that are looking to:
 - Provide between 5,000 and 10,000 new undergraduate spaces over the next 20 years for local students.
 - Locate facilities in geographic areas that can demonstrate unmet and growing demand for post-secondary education based on long-term demographics.
 - Provide more than 70,000 square feet of new learning space (that's roughly the size of the new wing of Goodes Hall).
 - Partner with local municipalities that will be expected to provide cash and/or land.While Queen's is not planning to participate in the call for proposals anticipated early in 2014, this process could have long term implications for all institutions if and when the province moves forward on decisions leading to the establishment of substantial new campuses. Proposals that will be considered by the province will be expected to demonstrate an alignment with institutions' Strategic Mandate Agreements.
 - There has been an indication from the Ministry of Government Services that the government wishes to place universities under the provincial ombudsperson's jurisdiction as part of an expansion of the accountability of the Broader Public Sector. The Ministry of Training, Colleges and Universities, and COU, have indicated that there are extensive problems with this approach and that it is largely redundant since most universities have an ombudsperson or similar office.

On that note, over the past year the Secretary has conducted fairly extensive consultations with students, the primary users of such services, Deans and the Provost's other direct reports with respect to instituting an ombudsperson's office at Queen's. This is timely in view of the MGS initiative. The sense is that a simple retitling and modest change in position description of the current Dispute Resolution Coordinator would suffice. It should be noted that the position as designed would in no way diminish existing channels of dispute resolution or complaint, nor supersede the role of the Rector in that office's capacity as an advocate for all students.

- **Online learning:** In December, the Ministry of Training, Colleges and Universities released a governance model for "Ontario Online" that is intended to be a centre of excellence in technology-enabled learning. It will operate as a not-for-profit corporation (in which all publicly assisted colleges and universities may participate as legal members), and will work closely with the Ontario Council of Articulation and Transfer (ONCAT) to process credit transfers across institutions offering online courses. A one-time fund of \$8.5 million, to be divided equally between the college and university sectors, has been set aside to develop scalable, shared online courses to be offered online by 2015-16. The Council for Ontario Universities will be the lead organization for the university sector's proposal for the Shared Online Course Fund.

Federal:

- I had a very cordial meeting with Foreign Affairs Minister (and Queen's alumnus) John Baird in mid-December. He continues to demonstrate his fondness for Queen's and we have ensured that the opening of the Isabel Bader Centre for the Performing Arts on September 20th takes into account his busy schedule. We are hopeful he will be able to attend.
- I am heartened to see that the House of Commons Finance Committee has recommended several of our sector's priorities for federal spending in the 2014 budget -- supporting basic research and development through the federal granting councils and the Indirect Costs Program, and strengthening the capacity for digitally enabled research and partnerships with universities. I continue to meet with senior officials in Ottawa to make the case for research excellence funding that would allow us to aim higher and faster for research prominence as targeted in our Senate-approved Strategic Research Plan.

Awards and Honours

- In December Senator Hugh Segal, an adjunct faculty member in the School of Policy Studies and the Queen's School of Business, was appointed as Master of Massey College at the University of Toronto.
- Two Staff Recognition Awards were handed out at the Principal's Holiday Reception in December. The awards went to Anne Tobin, program coordinator with the Department of Biomedical and Molecular Sciences, and to Cathy Dickison, Cindy Fehr, Yvonne Place and Deborah Stirton-Massey, the office staff in the Department of History.

- Ten Queen's alumnae and an advisor for the Queen's School of Business were included on a list ranking Canada's Most Powerful Women: Top 100 Awards. The list, which was published by the Women's Executive Network in December, celebrates the professional achievements of female leaders in the private, public and not-for-profit sectors.
- The Equity Office is currently seeking nominations for the Employment Equity Award. The award is open to staff, faculty, students and external community members whose work impacts the university. The award is given annually to recognize and celebrate the achievements of individuals, groups or organizations that are helping to ensure that Queen's is a truly representative and inclusive workplace. Nominations are also being accepted for the Queen's Human Rights Initiative Award, in recognition of initiatives that have made an outstanding contribution to the advancement of equality and human rights at Queen's, as well as for the Steve Cutway Accessibility Award, which recognizes the outstanding contributions of faculty, staff and students towards advancing accessibility for persons with disabilities at Queen's. The closing date for nominations for all three awards is January 17, 2014.

Advancement Report

- The *Initiative* Campaign continues attracting support from alumni and other benefactors. Recently, large donations have been directed to some of the following projects:
 - \$1.9M for the Queen's Centre from an estate gift
 - More than \$360,000 for the Queen's University Biological Station (QUBS) Community Outreach Fund
 - \$3.5M in support of research and teaching in freshwater fisheries
 - \$250,000 to support needs-based student assistance in Faculty of Arts and Science and Engineering and Applied Science
 - \$2M for the Faculty of Health Sciences to faculty support and research.
 - \$1.8M to support MBA scholarships
 - \$1M for the Queen's Innovation Commons

**Principal Daniel Woolf: Schedule Highlights
December 2, 2013 - January 21, 2014**

Month	Day	Location	Activity			
December	3	Vancouver	Historica Canada Board Teleconference Alumni, Prospective Donors and Friends			
	5	Kingston	Board of Trustees: External Relations and Development Committee Board of Trustees: Governance and Nominating Committee Board of Trustees: Audit and Risk Committee Board of Trustees: Capital Assets and Finance Committee Board of Trustees Meeting Breakfast with New Trustees			
	6		Board of Trustees Meeting			
	7		Board of Trustees Meeting Board, Senate Chairs, and Vice-Chairs Lunch Lunch with the Chief of Police, City of Kingston			
	9		Faculty Budget Presentation: Faculty of Education Faculty Budget Presentation: Faculty of Law Dinner with the Associate Director of Government Relations and University Outreach, Centre for Israel and Jewish Affairs			
			10	Call with the President and CEO, <i>Council of Ontario Universities (COU)</i> Principal's Holiday Reception and Staff Awards Faculty Budget Presentation: Arts and Science Faculty Budget Presentation: School of Business Principal's Community Holiday Reception		
				11	Toronto	COU Meetings
	12			Kingston	Faculty Budget Presentation: School of Urban and Regional Planning and Policy Studies	
	13			Ottawa	Meeting with Chris Day, Chief of Staff and Kennedy Hong, Deputy Chief of Staff, Minister's office, Citizenship and Immigration Canada U-15 (<i>Canadian Research Intensive Universities Group</i>) Lunch Meeting with Department of Finance Canada Meeting with the Hon. John Baird, Minister of Foreign Affairs Celebration Reception for Solar Decathlon Team Ontario	
			16		Ottawa	Meeting with the SGPS President Meeting with staff from the <i>Association of Universities and Colleges of Canada (AUCC)</i> Meeting with Anita Biguzs, Deputy Minister, Citizenship and Immigration Canada
						Meeting with Malcolm Brown, Executive Vice-President, Canada Border Services Agency
		17	Ottawa		Call with Gord Brown, MP Leeds-Grenville Call with the President of University of Western Ontario Alumni, Prospective Donors and Friends	
	18	Kingston	Alumni, Prospective Donors and Friends Disraeli Book Launch Reception			
	19		Alumni, Prospective Donors and Friends			
	20		Meeting with AMS Executive Lunch with Board Members from the Society for Teaching and Learning in Higher Education (STLHE); the Principal of Royal Military College, and the President of St. Lawrence College St. Andrews Luncheon hosted by The Canadian Robert T. Jones Jr. Scholarship Foundation			
			Meeting with the Queen's China Liaison Officer Residence Hightable			
	January	14	Kingston	Alumni, Prospective Donors and Friends		
		16		Toronto	Alumni, Prospective Donors and Friends	
				AUCC Teleconference Loran Scholars Reception COU Teleconference		
		17		Lunch with the Dean of Faculty of Engineering and Applied Science Meeting with AMS Executive		
				20	Welcome remarks to participants in the Foundational Leadership Course at Queen's	
21		Historica Canada Board Teleconference Senate Meeting				