



**Board of Trustees Report to the Senate
May 27, 2014
Highlights from the May 2-3 meeting**

Agenda: http://www.queensu.ca/secretariat/trustees/agendasminutes/may2_14agenda.pdf

Chair B. Palk recognized retiring trustees D. Bader, Chancellor D. Dodge, C. Lynch, and D. Tisch for their contributions. Trustees paid special tribute to Chancellor Dodge, who steps down on June 30 after serving two three-year terms.

On the recommendation of the Capital Assets and Finance Committee, the Board approved:

- 2014-15 [operating budget](#)
- 2014-15 and 2015-16 residence fees
- 2014-15 Student Activity Fees as outlined in the schedules provided by the Alma Mater Society and the Society of Graduate and Professional Students.

On the recommendation of the Queen's University Planning Committee, and endorsement by the Capital Assets and Finance Committee, the Board approved:

- The Major Capital Projects Approval Policy and Process (Built Environment).

On the recommendation of the Governance and Nominating Committee, approved:

- The annual reappointment of Barbara Palk as Chair of the Board, and Karyn Brooks, David Grace, Kelley McKinnon, and Donald Raymond as Vice-Chairs of the Board to May 31, 2015
- Appointments and reappointments to Board committees and other bodies
- Amendments to By-law Nos. 1, 2, and 3.

On the recommendation of the Audit and Risk Committee, approved:

- The revised Strategic Risk Register
- Policy Statements on [Health and Safety](#) and [Environmental Management](#) (approved annually in accordance with legislative requirements)

Reports received included:

- ***Principal's Strategic Update***

Principal D. Woolf reported on progress towards achieving his 2013-14 goals:

- Establishing Queen's as a Canadian fundraising leader
- Maintaining strong research rankings
- Enhancing the University's international profile
- Strengthening the student learning experience
- Facilitating internal communications and governance reform
- Implementing a talent management program for management-level employees.

- ***Provost's Operational Update***
Provost A. Harrison reported that the Strategic Mandate Agreement between Queen's and the Ministry of Training, Colleges, and Universities had been signed.
- ***Campaign Progress Report***
T. Harris, Vice-Principal (Advancement) reported that alumnus Stu Lang pledged \$10 million and the Richardson Foundation pledged \$5 million towards the \$25 million required to complete the revitalization of Richardson Stadium. A total of \$71.1 million was fundraised towards a \$60 million goal for the 2013-14 fiscal year; an annual fundraising record for the University. The Initiative Campaign has raised \$413 million towards the \$500 million goal.
- ***Strategic Research Report***
S. Liss, Vice-Principal (Research), reported that Queen's percentage of successful NSERC and SSHRC research grant applications exceeded the national average again this year. The University is continuing to achieve faculty renewal through the Queen's National Scholar Program and Canada Research Chair allocations.

Student Reports

- ***Rector***
Mike Young expressed his gratitude to past Rector, Nick Francis, and explained that his priorities as the new Rector include mental health initiatives and equity work. He paid tribute to retiring Chancellor David Dodge for his kindness, enthusiasm, and dedication to the University.
- ***Alma Mater Society (AMS)***
Allison Williams, President, reflected on the significant financial challenges facing the University and expressed a willingness to work with the Board to achieve the shared goal of financial sustainability.
- ***Society of Graduate and Professional Students (SGPS)***
Kevin Wiener, President, explained that he will be meeting with the administration regarding non-ancillary course materials and laboratory fees. He encouraged the Board to monitor shared services funding allocations to ensure service levels continue to meet students' needs.

The Board also received:

- A presentation from Kim Woodhouse, Dean of the Faculty of Engineering and Applied Science, on recent faculty activities including experiential learning opportunities for students, faculty research, and partnerships with other post-secondary institutions
- A report from Donald Raymond, Chair of the Board's Investment Committee, on the Committee's work during the 2013-14 year
- A report from David Grace, Chair of the Board's Pension Committee, on the Committee's work during the 2013-14 year
- An update on progress to align the [Strategic Framework](#) and the Enterprise Risk Management Framework
- A report on the [March 25](#) and [April 29](#) Senate meetings.

Trustees toured the [Isabel Bader Centre for the Performing Arts](#) following the meeting.

Trustees will participate in a strategic retreat on May 29 and 30, 2014 in Toronto. The next regular Board of Trustees meeting takes place September 19 and 20, 2014.